Exhibit 11

Department of Homeland Security DHS Delegation Number: 00106 Revision Number: 08.6 Issue Date: 12/15/2016 Updated Date: 11/14/2019

DHS ORDERS OF SUCCESSION AND DELEGATIONS OF AUTHORITIES FOR NAMED POSITIONS

Purpose

This is a succession order for named positions and a delegation of authority for the continuity of essential functions of officials at the Department of Homeland Security (DHS) in case of absence, the inability of the incumbent to act during disasters or catastrophic emergencies, or vacancies in offices.

II. Succession Order/Delegation

- A. In case of the Secretary's death, resignation, or inability to perform the functions of the Office, the order of succession of officials is governed by Annex A.
- B. I hereby delegate to the officials occupying the identified positions in the order listed (Annex A), my authority to exercise the powers and perform the functions and duties of my office, to the extent not otherwise prohibited by law, in the event I am unavailable to act during a disaster or catastrophic emergency.
- C. The order of succession for the named positions, other than the Office of the Secretary, are provided in Annexes B through AC.
- D. I hereby delegate authority to the officials occupying the identified positions in the orders listed in Annexes B through AC to exercise the powers and perform the functions and duties of the named positions in case of death, resignation, inability to perform, absence, or inability to act during a disaster or catastrophic emergency until that condition ceases.

- E. In terms of named positions in which appointment is required to be made by the President, by and with the advice and consent of the Senate (PAS), if positions are vacant as that term is used in the Federal Vacancies Reform Act of 1998, the First Assistant shall act as the incumbent until a successor is appointed, unless otherwise designated by the President. The individual serving in the position identified as the first to succeed is designated the "First Assistant" for the purposes of the Federal Vacancies Reform Act of 1998. If the First Assistant position is vacant, the next designated official in the order of succession may exercise all the powers, duties, authorities, rights, and functions authorized by law to be exercised by the incumbent, but may not perform any function or duty required by law to be performed exclusively by the office holder.
- F. For all other positions that are not subject to the Federal Vacancies Reform Act of 1998, any official in the order provided for in the succession order may exercise all the powers, duties, authorities, rights, and functions authorized to be performed by the incumbent, to the extent not otherwise limited by law.
- G. Only officials specifically designated in the order of succession for each of the named positions in Annexes B through AC are eligible, subject to modification in accordance with Section II.I. Unless formally appointed by the Secretary, persons appointed on an acting basis, or on some other temporary basis, are ineligible to serve as a successor; therefore, the order of succession would fall to the next designated official in the approved order of succession.
- H. The prohibition on any re-delegation of powers, authorities, functions, and duties contained in Departmental Delegations, Directives, Management Directives, Instructions, Manuals, or similar internal documents is not applicable to restrict the authority of any individual who is exercising the authority of a vacant position under this Delegation. Such an individual shall, however, be bound by such Departmental Delegations, Directives, Management Directives, Instructions, Manuals, or similar internal documents, and shall not further redelegate powers to any individual.
- I. Each Annex may be updated separately. A Component Head seeks modification of his/her order of succession by forwarding a proposed updated Annex to the Office of Operations Coordination (OPS), Continuity Division and the Office of the Under Secretary for Management (MGMT), Program Manager, Delegations and Directives; Annexes are processed by MGMT, in consultation with the Office of the General Counsel (OGC), for approval of the Secretary. At a minimum, the Annex is coordinated with OGC and the White House Liaison. Where possible, Component orders of succession should be at least three positions deep and geographically dispersed.
- J. The Office of the Executive Secretary, MGMT, and OPS are responsible for maintaining a current list of incumbents holding all positions identified in Annexes B through AC.

K. Nothing in this delegation is intended to limit my discretion as Secretary to depart from this delegation.

III. Authorities

- A. Title 5, United States Code (U.S.C.) §§ 3345-49 (Federal Vacancies Reform Act of 1998, as amended)
- B. Title 6, U.S.C., § 112 (Secretary; functions)
- C. Title 6, U.S.C., § 113(g) (Other Officers)

IV. Office of Primary Interest

OPS and MGMT is the office of primary interest for maintaining and updating the Annexes to this Delegation.

Jeh Cherles Johnson Secretary of Homeland Security Dec 15 2016

Legend

Career	С
Limited Term Appointment	L
Military Officer	M
Non-Career in the Senior Executive Service or Schedule C	N
Presidential Appointee	Р
Presidential Appointee with Senate Confirmation	S
Scientific Professional	Т
First Assistant pursuant to the Federal Vacancies Reform Act	*

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Annex	Title	Issue Date
Annex A	Order For Delegation of Authority by the	Revision 08.6, 11/08/2019
	Secretary of the Department of Homeland	
	Security	
Annex B	Deputy Secretary, Office of the	Revision 08.6, 11/13/2019
Annex C	Citizenship and Immigration Service Ombudsman	Revision 06, 09/14/2016
Annex D	Citizenship and Immigration Services, United States	Revision 08.6, 06/10/2019
Annex E	Civil Rights and Civil Liberties, Office for	Revision 06, 09/14/2016
Annex F	Coast Guard, United States	Revision 06, 09/14/2016
Annex G	Countering Weapons of Mass Destruction Office	Revision 08.2, 05/21/2018
Annex H	Customs and Border Protection, United States	Revision 08.6, 11/14/2019
Annex I	Executive Secretariat	Revision 06, 09/14/2016
Annex J	Federal Emergency Management Agency	Revision 06, 09/14/2016
Annex K	Federal Law Enforcement Training Center	Revision 06, 09/14/2016
Annex L	General Counsel, Office of the	Revision 06, 09/14/2016
Annex M	Immigration and Customs Enforcement, United States	Revision 06, 09/14/2016
Annex N	Inspector General, Office of	Revision 06, 09/14/2016
Annex O	Intelligence and Analysis, Office of	Revision 06, 09/14/2016
Annex P	Legislative Affairs, Office of	Revision 06, 09/14/2016
Annex Q	Management Directorate	Revision 06, 09/14/2016
Annex R	National Protection and Programs Directorate	Revision 08, 07/11/2017
Annex S	Operations Coordination, Office of	Revision 06, 09/14/2016
Annex T	Partnership and Engagement, Office of	Revision 06, 09/14/2016
Annex U	Strategy, Policy, and Plans, Office of	Revision 08.4, 02/15/2019
Annex V	Privacy Office, Chief	Revision 06, 09/14/2016
Annex W	Public Affairs, Office of	Revision 06, 09/14/2016
Annex X	Science and Technology	Revision 07, 01/19/2017
Annex Y	Secret Service, United States	Revision 06, 09/14/2016
Annex Z	Transportation Security Administration	Revision 08.3, 10/23/2018
Annex AA	Chief Financial Officer (DHS)	Revision 06, 09/14/2016
Annex AB	Deputy Administrator, Federal Emergency Management Agency (FEMA)	Revision 06, 09/14/2016
Annex AC	Protection and National Preparedness (FEMA)	Revision 06, 09/14/2016

ANNEX A

ORDER FOR DELEGATION OF AUTHORITY BY THE SECRETARY OF THE DEPARTMENT OF HOMELAND SECURITY

Pursuant to Title 6, United States Code, Section 113(g)(2)

- 1. Deputy Secretary of Homeland Security
- 2. Under Secretary for Management
- 3. Commissioner of U.S. Customs and Border Protection
- 4. Under Secretary for Strategy, Policy, and Plans
- 5. Administrator and Assistant Secretary of the Transportation Security Administration
- 6. Administrator of the Federal Emergency Management Agency

ANNEX B

ISSUE DATE: 11/13/2019 APPROVAL: 11/13/2019

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Depu	ty Secretary, Office of the	
1	Deputy Secretary	S
2	Under Secretary for Management*	S
3	Principal Deputy Director, U.S. Citizenship and Immigration Services	N
4	Administrator, Transportation Security Administration	S
5	Administrator, Federal Emergency Management Agency	S
6	Director, Cybersecurity and Infrastructure Agency	S
7	Under Secretary, Science and Technology	S
8	Under Secretary, Intelligence and Analysis	S
9	Commissioner, U.S. Customs and Border Protection	S
10	Director, U.S. Immigration and Customs Enforcement	S
11	Director, U.S. Citizenship and Immigration Services	S
12	Under Secretary, Office of Strategy, Policy, and Plans	S
13	General Counsel	S
14	Deputy Under Secretary for Management	С
15	Deputy Commissioner, U.S. Customs and Border Protection	С
16	Deputy Administrator, Transportation Security Administration	С
17	Deputy Director, U.S. Immigration and Customs Enforcement	С
18	Deputy Director, U.S. Citizenship and Immigration Services	С
19	Director, Federal Law Enforcement Training Centers	С

ANNEX C

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Position Career Status Citizenship and Immigration Services Ombudsman Ombudsman Ν 2 С **Deputy Director** L 3 Senior Advisor Chief of Staff С 4 С 5 **Director of Operations** 6 Chief of Casework С

ANNEX D

ISSUE DATE: 06/10/2019 APPROVAL: 06/10/2019

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Citiz	Citizenship and Immigration Services, United States			
1	Director	S		
2	Principal Deputy Director*	N		
3	Deputy Director	С		
4	Associate Director, Management Directorate	С		
5	Associate Director, Refugee Asylum and International Operations Directorate	С		
6	Associate Director, Service Center Operations Directorate	С		
7	Associate Director, Field Operations Directorate	С		
8	Director, National Benefits Center	С		

ANNEX E

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Civil	Civil Rights and Civil Liberties, Office for			
1	Civil Rights and Civil Liberties Officer	Р		
2	Deputy Officer, Programs and Compliance	С		
3	Deputy Officer, Equal Employment Opportunity Programs	С		
4	Executive Officer	С		

ANNEX F

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Coast Guard, United States			
1	Commandant	M	
2	Vice Commandant	M	
3-4	Deputy Commandant for Mission Support or Deputy Commandant for Operations in precedence of their grade	М	
5-6	Other Vice Admirals in precedence of their grade	М	

ANNEX G

ISSUE DATE: 05/21/2018 APPROVAL: 05/21/2018

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Cour	Countering Weapons of Mass Destruction Office			
1	Assistant Secretary	Р		
2	Deputy Assistant Secretary	С		
3	Chief of Staff	С		
4	Deputy Director, Domestic Nuclear Detection Office	С		
5	Deputy Director, Office of Health Affairs	С		

ANNEX H

ISSUE DATE: 11/14/2019 APPROVAL: 11/14/2019

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Customs and Border Protection, United States			
1	Commissioner	S	
2	Chief Operations Officer*	N	
3	Deputy Commissioner	С	
4	Executive Assistant Commissioner, Office of Field Operations	С	
5	Chief, U.S. Border Patrol	С	
6	Executive Assistant Commissioner, Air and Marine Operations	С	
7	Executive Assistant Commissioner, Trade	С	
8	Executive Assistant Commissioner, Operations Support	С	
9	Executive Assistant Commissioner, Enterprise Services	С	

ANNEX I

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Executive Secretariat				
1	Executive Secretary	N		
2	Deputy Executive Secretary	С		
3	Assistant Executive Secretary, Briefing Books/Interagency Coordination	С		

ANNEX J

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Fede	Federal Emergency Management Agency			
1	Administrator	S		
2	Deputy Administrator*	S		
3	Deputy Administrator, Protection and National Preparedness	S		
4	Associate Administrator, Response and Recovery	N		
5	FEMA Region IX Administrator	С		
6	FEMA Region VI Administrator	С		

ANNEX K

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Fede	Federal Law Enforcement Training Centers		
1	Director	С	
2	Deputy Director for Training	С	
3	Deputy Director for Management	С	
4	Assistant Director, Mission and Readiness Support	С	
5	Assistant Director, Regional and International Training	С	
6	Assistant Director, Chief Financial Officer	С	
7	Assistant Director, Glynco Training	С	
8	Assistant Director, Centralized Training Management	С	
8	Assistant Director, Washington Operations	С	
9	Assistant Director, Chief Information Officer	С	
10	Chief of Staff	C	

ANNEX L

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Gen	General Counsel, Office of the			
1	General Counsel		S	
2	Principal Deputy General Cou	nsel*	С	
3	Deputy General Counsel	[Senior ranking by time in position and in DHS]1	N	
4	Deputy General Counsel	[Senior ranking by time in position and in DHS]	N	
5	Deputy General Counsel	[Senior ranking by time in position and in DHS]	N	
6	Chief of Staff		С	
7	Associate General Counsel, Operations and Enforcement		С	
8	Associate General Counsel, General Law		С	
9	Chief Counsel, Transportation Security Administration		С	
10	Chief Counsel, Federal Law Enforcement Training Center		С	

¹ For the Deputy General Counsel positions identified in lines 3-5, seniority is determined by length of time in the position. In the event more than one Deputy General Counsel has the same appointment date, time in service in the Department is the second determining factor for seniority.

ANNEX M

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Immigration and Customs Enforcement, United States		
1	Assistant Secretary	S
2	Deputy Director*	С
3	Executive Associate Director, Homeland Security Investigations	С
4	Executive Associate Director, Enforcement and Removal Operations	С
5	Executive Associate Director, Management and Administration	С
6	Principal Legal Advisor	N
7	Special Agent in Charge – Denver	С
8	Field Officer Director – San Antonio	С

ANNEX N

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Inspector General, Office of		
1	Inspector General	S
2	Deputy Inspector General*	С
3	Counsel to the Inspector General	С
4	Assistant Inspector General, Audits	С
5	Assistant Inspector General, Inspections	С
6	Assistant Inspector General, Emergency Management Oversight	С

ANNEX O

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Intel	ligence and Analysis, Office of	
1	Under Secretary for Intelligence and Analysis/DHS Chief Intelligence Officer	S
2	Principal Deputy Under Secretary for Intelligence and Analysis*	С
3	Deputy Under Secretary for Intelligence Operations	С
4	Deputy Under Secretary for Mission Support	С
5	Associate Deputy Director, El Paso Intelligence Center/ Strategic Analysis Section	С

ANNEX P

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Legi	Legislative Affairs, Office of		
1	Assistant Secretary for Legislative Affairs	Р	
2	Deputy Assistant Secretary (Senate)	N	
3	Deputy Assistant Secretary (House)	N	
4	Chief of Staff	С	
5	Director, Management Team	С	
6	Director, FEMA Team	С	
7	Director, Borders and Immigration	С	

ANNEX Q

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Mana	Management Directorate		
1	Under Secretary for Management	S	
2	Deputy Under Secretary for Management*	С	
3	Chief Financial Officer	S	
4	Chief Information Officer	Р	
5	Chief Human Capital Officer	С	
6	Chief Procurement Officer	С	
7	Chief Readiness Support Officer	С	
8	Chief Security Officer	С	
9	Chief of Staff	С	
10	Deputy Director, Federal Law Enforcement Training Center	С	

ANNEX R

ISSUE DATE: 07/11/2017 APPROVAL: 07/11/2017

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

National Protection and Programs Directorate		
1	Under Secretary	S
2	Deputy Under Secretary for NPPD*	N
3	Assistant Secretary, Office of Infrastructure Protection	Р
4	Assistant Secretary, Office of Cybersecurity and Communications	N
5	Deputy Assistant Secretary, Office of Infrastructure Protection	С
6	Deputy Assistant Secretary, Office of Cybersecurity and Communications	С
7	Director, Management	С
8	Office of Infrastructure Protection, Regional Director for Region 8	С

ANNEX S

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Operations Coordination, Office of		
1	Director	С
2	Deputy Director	С
3	Director, Current Operations Division	С
4	Director, National Operations Center	С
5	Chief of Staff	С

ANNEX T

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Partnership and Engagement, Office of		
1	Assistant Secretary	N
2	Assistant Secretary for State and Local Law Enforcement	N
3	Deputy Assistant Secretary, Intergovernmental Affairs	С
4	Deputy Assistant Secretary, Private Sector Office	N
5	Director of Local Affairs	С

ANNEX U

ISSUE DATE: 2/15/2019 APPROVAL: 2/15/2019

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Stra	Strategy, Policy, & Plans, Office of		
1	Under Secretary	S	
2	Assistant Secretary for Strategy, Plans, Analysis, and Risk*	N	
3	Deputy Under Secretary	С	
4	Assistant Secretary for International Affairs	N	
5	Assistant Secretary for Threat Prevention and Security Policy	N	
6	Assistant Secretary for Border, Immigration, and Trade	N	
7	Assistant Secretary for Cyber, Infrastructure, and Resilience	N	
8	Deputy Assistant Secretary for Screening Coordination Office	С	
9	Deputy Assistant Secretary for International Affairs	С	

ANNEX V

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Priva	Privacy Officer, Chief		
1	Chief Privacy Officer	N	
2	Deputy Chief Privacy Officer	С	
3	Deputy Chief FOIA Officer	С	
4	Senior Director, Privacy Compliance	С	
5	Chief of Staff	С	

ANNEX W

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Public Affairs, Office of		
1	Assistant Secretary	Р
2	Principal Deputy Assistant Secretary	С
3	Deputy Assistant Secretary for Media Operations/Press Secretary	N
4	Deputy Assistant Secretary for Strategic Communications	N
5	Director of Communications	N
6	Chief of Staff	С
7	Director, Incident Communications	С

ANNEX X

ISSUE DATE: 1/19/2017 APPROVAL: 1/19/2017

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Scie	Science and Technology			
1	Under Secretary	S		
2	Deputy Under Secretary*	С		
3	Chief of Staff	С		
4	Director, Homeland Security Advanced Research Projects Agency	С		
5	Director, Office of Support to the Homeland Security Enterprise and First Responders Division	С		
6	Director, Capability Development Support Division	С		
7	Director, Research and Development Partnerships	С		
8	Director, Finance and Budget Division	С		
9	Director, Administrative Support Division	С		

ANNEX Y

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Secret Service, United States				
1	Director	Р		
2	Deputy Director	С		
3	Chief Operating Officer	С		
4	Assistant Director - Protective Operations	С		
5	Assistant Director - Investigations	С		
6	Assistant Director - Government and Public Affairs	С		
7	Assistant Director - Human Resources	С		
8	Assistant Director - Professional Responsibility	С		
9	Assistant Director - Strategic Intelligence and Information	С		
10	Assistant Director - Training	С		
11	Chief - Uniformed Division	С		
12	Chief Counsel	С		
13	Chief Technology Officer	С		
14	Chief Financial Officer	С		
15	Chief - Strategic Planning and Policy	С		
16	Deputy Assistant Director(s) - Protective Operations	С		
17	Deputy Assistant Director(s) - Investigations	С		
18	Deputy Assistant Director(s) - Government and Public Affairs	С		
19	Deputy Assistant Director(s) - Human Resources	С		
20	Deputy Assistant Director(s) - Professional Responsibility	С		
21	Deputy Assistant Director(s) - Strategic Intelligence and Information	С		
22	Deputy Assistant Director(s) - Training	С		
23	Deputy Assistant Director(s) - Technical Development and Mission Support	С		
24	Deputy Assistant Director(s) - Strategic Planning and Policy	С		
25	Special Agent in Charge - Washington	С		
26	Special Agent in Charge - New York	С		
27	Special Agent in Charge - Miami	С		
28	Special Agent in Charge - Los Angeles	С		

ANNEX Z

ISSUE DATE: 10/23/2018 APPROVAL: 10/23/2018

DHS ORDERS OF SUCCESSION AND ORDERS FOR DELEGATIONS OF AUTHORITIES

Position Career Status **Transportation Security Administration** Administrator S 2 Р Deputy Administrator N 3 Chief of Staff С 4 Executive Assistant Administrator, Security Operations С 5 Executive Assistant Administrator, Operations Support 6 Executive Assistant Administrator, Law Enforcement/Federal Air Marshal Service С 7 Executive Assistant Administrator, Enterprise Support С 8 Regional Director, Atlanta, Security Operations С 9 Regional Director, Dallas, Security Operations С

ANNEX AA

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DESIGNATION OF FIRST ASSISTANTS FOR NON-COMPONENT HEAD PRESIDENTIAL APPOINTEES WITH SENATE CONFIRMATION POSITIONS

Chief Financial Officer (DHS)				
1	Chief Financial Officer	S		
2	Deputy Chief Financial Officer*	С		

ANNEX AB

ISSUE DATE: 9/14/2016 APPROVAL: 9/14/2016

DESIGNATION OF FIRST ASSISTANTS FOR NON-COMPONENT HEAD PRESIDENTIAL APPOINTEES WITH SENATE CONFIRMATION POSITIONS

Deputy Administrator, Federal Emergency Management Agency (FEMA)				
1	Deputy Administrator, FEMA	S		
2	Deputy Administrator, Protection and National Preparedness*	S		
3	Associate Administrator, Mission Support	С		
4	Deputy Associate Administrator, Office of Policy and Program Analysis	С		
5	Region IX Administrator	С		
6	Region VI Administrator	С		

ANNEX AC

ISSUE DATE: 09/14/2016 APPROVAL: 09/14/2016

DESIGNATION OF FIRST ASSISTANTS FOR NON-COMPONENT HEAD PRESIDENTIAL APPOINTEES WITH SENATE CONFIRMATION POSITIONS

Protection and National Preparedness (FEMA)			
1	Deputy Administrator, Protection and National Preparedness	S	
2	Assistant Administrator, National Preparedness Directorate*	С	
3	Assistant Administrator, Grant Programs	Р	
4	Assistant Administrator, National Continuity Programs	N	